BELLVILLE INDEPENDENT SCHOOL DISTRICT

West End Elementary Campus Improvement Plan



2023-2024

BELLVILLE INDEPENDENT SCHOOL DISTRICT

LEADERSHIP

BOARD OF TRUSTEES

Sarah Buenger - President Grant Lischka - Vice President Kenneth Stein - Secretary Jim Batson Jared Lischka Heather Novicke Regina Gillum Jaylen Tesch - Student Member

CENTRAL ADMINISTRATION

Nicole Poenitzsch - Superintendent Dennis Jurek - Assistant Superintendent of Finance & Operations Natalie Jones - Chief Academic Officer Tony Hancock - Chief Talent Officer Grady Rowe - Athletic Director Michael Coopersmith - Chief Operations Officer Matthew Mahlmann - Director of Future Readiness Kandis Krueger - Director of Inclusive Learning Brian Reid - Director of Technology Alyssa Werner - Child Nutrition Director Holly Cox - Transportation Director Amber Klausmeyer - Accounting Director JD Higginbotham - Maintenance Director

CAMPUS ADMINISTRATION

James Dristas - Principal, Bellville High School Daniel Symm - Principal, Bellville Junior High Karen Fishbeck - Principal, O'Bryant Intermediate Tiffany Nipp - Principal, O'Bryant Primary Tony Hancock - Principal, West End Elementary

BELLVILLE INDEPENDENT SCHOOL DISTRICT

LEARNERS TODAY. LEADERS TOMORROW.

MISSION/PURPOSE:

EMPOWER INDIVIDUALS THROUGH THEIR UNIQUE GIFTS & INTERESTS BISD,

as the center of public education in our community, partners with students, staff, parents, and community to cultivate relevant learning experiences so that each individual is empowered by their unique gifts and interests.

VISION

GROW OUR ABILITIES TO POSITIVELY CONTRIBUTE

We learn through work and experiences that are purposeful, meaningful, and challenging to grow ourselves and our abilities to positively contribute to the world around us.

THE BELLVILLE WAY

FAMILY. TRUST. HIGH EXPECTATIONS.

| | LEARNING | Develop and attain local standards for high levels of integrated learning and performance. |
|------|------------|---|
| | LEADERSHIP | Foster a connected, collaborative, and strategic approach to continuous improvement for the district. |
| ili | CULTURE | Create a culture that attracts, develops, and retains exceptional individuals to be part of our district and community. |
| File | COMMUNITY | Cultivate connections in our schools and community to ensure all feel safe, valued, and engaged in meaningful ways. |

BELLVILLE ISD

LEARNERS TODAY. LEADERS TOMORROW.

WE LEARN

- through experiences that are purposeful & challenging;
- through relationships built on trust & respect;
- through **ownership** with accountability & feedback.

BELLVILLE ISD PORTRAIT OF A LEARNER



RECOGNIZES AND APPLIES UNIQUE GIFTS & STRENGTHS

The BISD learner discovers personal gifts and strengths through exposure and exploration and applies them in their work and service.



VALUES LEARNING & PERSONAL GROWTH

The BISD learner has the desire and ability to: learn, adapt, take risks, persevere, and respond constructively to feedback.



THINKS CRITICALLY & CREATIVELY

The BISD learner masters academic objectives by employing critical, creative, and innovative thought in their work.



EXHIBITS KINDNESS & CHARACTER

The BISD learner is kind and empathetic, and has a strong sense of ethics reflective of the values of our families, district, and community.



DEMONSTRATES DRIVE & PERSONAL RESPONSIBILITY

The BISD learner is inspired to dream without limits and driven to set and achieve goals; believing oneself to be capable of success.



LEADS & COMMUNICATES EFFECTIVELY

The BISD learner leads and communicates with purpose, and effectively forms relationships built on trust and respect.

BELLVILLE INDEPENDENT SCHOOL DISTRICT

WEST END ELEMENTARY ADVISORY COUNCIL

MEMBERS

Tony Hancock, Principal Jodie Koehl, Counselor Becky Krenek, Kindergarten Teacher Kim Wade, 4th & 5th Teacher Eryn Hold, Special Education Teacher Lindsey Witte, Parent Wendy Klump, Parent Spencer Gross, Community and Business Jim Lindemann, Community and Business

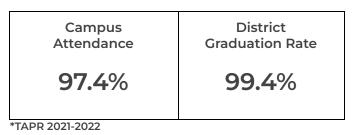
2023 COMPREHENSIVE NEEDS ASSESSMENT

DATA SOURCES

Data and Input was reviewed from various individuals and sources. This data and input was used to determine the needs and priority improvement actions for the 2023-2024 school year. These data and input sources included:

- State assessment results
- State accountability reports
- Stakeholder input surveys
- PEIMS data
- Texas Academic Performance Reports TAPR
- Insight from Student Panels
- Insight and observation from campus and district leaders
- Walkthrough Data
- Learning Walks

DATA ANALYSIS



Enrollment (as of PEIMS Snapshot in late October)

| 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2023-2024 |
|-----------|-----------|-----------|-----------|-----------|
| 148 | 144 | 152 | 164 | 163 |

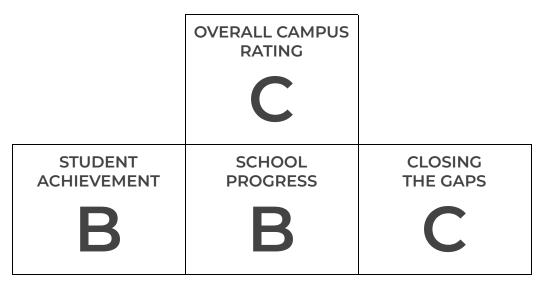
Ethnicity and Race (as of PEIMS Snapshot in late October)

| Hispanic/Latino | African American | White | American Indian/Alaskan | Asian | Hawaiian/ Pacific Islander | Two or more races |
|-----------------|---------------------|----------------|----------------------------|-------|-------------------------------|----------------------|
| 16.56% | 1.23% | 79.14 % | 0.00% | 0.00% | 0.00% | 3.07% |

Special Populations (as of PEIMS Snapshot in late October)

| Emergent Bilingual | Special Education | Economically Disadvantaged | Dyslexia | Homeless | Foster Care | Cifted and Talented | At Risk |
|-----------------------|-------------------|-------------------------------|----------|----------|-------------|------------------------|---------|
| 4.91% | 4.91 % | 33.74% | 1.84% | 0.00% | 1.23% | 19.02% | 31.29% |

2022 ACCOUNTABILITY HIGHLIGHTS



2022 ALL SUBJECTS, ALL GRADES, ALL STUDENTS

| % APPROACHES GRADE LEVEL | % MEETS GRADE LEVEL | % MASTERS GRADE LEVEL |
|--------------------------|---------------------|-----------------------|
| DISTRICT AVERAGE | DISTRICT AVERAGE | DISTRICT AVERAGE |
| 73 | 43 | 18 |

SCHOOL PROGRESS

(ELA/Reading and Math)

| | | | | | | - | - |
|---|--------------------------|-----------------------------|--|-----------------------------|-----------------------------------|-----------------------------|----------------------------|
| | | t Grade Level nt Year | Approaches Grade Level Current Year | | Meets Grade Level Current Year | | Masters Grade Level |
| | Did Not Meet Progress | Met or Exceeded Progress | Did Not Meet Progress | Met or Exceeded Progress | Did Not Meet Progress | Met or Exceeded Progress | Progress Not Applicable |
| Did Not Meet Prior Year | 6 | 11 | 0 | 14 | - | 2 | 0 |
| Approaches Grade Level Prior Year | 4 | 0 | 7 | 9 | - | 11 | 3 |
| Meets Grade Level Prior Year | 0 | - | 3 | - | 4 | 10 | 4 |
| Masters Grade Level Prior Year | 0 | - | 1 | - | 7 | - | 10 |

CLOSING THE GAPS

| ✓ - Met Target X - Did Not Meet Target | Met Grade Level Reading (%) | Met Grade Level Math (%) | Met College, Career, & Military Readiness (%) |
|---|-----------------------------------|--------------------------------|---|
| All Students | 62 🗸 | 39 🗙 | n/a |
| African American | n/a | n/a | n/a |
| Hispanic | n/a | n/a | n/a |
| White | 67 🗸 | 45 🗙 | n/a |
| Two or More Races | n/a | n/a | n/a |
| Economically Disadvantaged | 48 🗸 | 24 🗙 | n/a |
| Emergent Bilingual (Current & Monitored) | n/a | n/a | n/a |
| Students Receiving Special Education Services | n/a | n/a | n/a |
| Students Formerly Receiving Special Education Services | n/a | n/a | n/a |
| Continuously Enrolled | 62 🗸 | 43 🗙 | n/a |
| Non-Continuously Enrolled | n/a | n/a | n/a |

PROFESSIONAL DEVELOPMENT

The following professional development topics were identified in the needs assessment as a priority for this campus:

- Writing Across Disciplines
- Small Group Instruction
- Guided Math & Reading training
- Mini-Lessons
- Ongoing Curriculum Implementation with HQIM
- Brahma PRIDE-Positive Behavior System

SUMMARY OF DATA FINDINGS (IDENTIFIED NEEDS)

Below is a non-inclusive list of needs considered for the 2023-2024 West End Elementary Campus Improvement Plan

- Increase awareness of students, staff, and parents regarding Portrait of a Learner & Local Accountability Measures
- Schoolwide programs and initiatives
- Increased support in Reading and Math for our struggling learners and our Economically Disadvantaged students
- Consistent Instructional framework
- Strengthen the modeling and implementation of positive behavior (PRIDE) & culture (The Bellville Way) expectations K-12

2023-2024 IMPROVEMENT PLAN - ACTION ITEMS

LEARNING

Develop and attain local standards for high levels of integrated learning and performance.

We learn through experiences that are purposeful and challenging.

| We learn through experiences that are purposed and chancinging. | | | | | | |
|---|--|--|---|---|--|--|
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Begin to instill in students the traits desired of a BISD graduate as defined by Bellville ISD stakeholders. (K-5) | Character Education, PBIS, "Character Strong" Curriculum | All Campus Staff | August 2023-May 2024 | Curriculum is integrated and aligned in order to eliminate duplication. | | |
| Develop a student portfolio that captures evidence of students' work and progress through their educational journey. | Campus Personnel Google Drive | Campus Personnel Campus Principals | 2023 - 2024 School Year | End of Year portfolio portraying student growth throughout the school year. | | |
| Support and train staff in the use of integrated curriculum | Campus Personnel Google Classroom | Campus Personnel Campus Principals Chief Academic Officer | 2023 - 2024 School Year | Staff is trained in strategies that support personalized learning. | | |
| We learn through relationsh | ips built on trust and | respect. | | | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Continue to implement a 5 day enrichment rotation (K-5) | Library Technology STEM Art Music | Campus Principal Instructional Staff | 2023 - 2024 School Year Lesson Plans | Increased student awareness of Tech., STEM innovations and real world applications. Increased student awareness of art mediums. | | |
| Provide age appropriate, out of district Learning Excursions aligned to real world exposure. (K-5) | District and Campus Budget PTO Ed. Foundation | Campus Principal Campus Staff | May 2024 | Increased student awareness of real world experiences and opportunities. | | |
| We learn through <mark>ownership</mark> | with accountability | and feedback. | | | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Provide ongoing professional development for all teachers and staff. (K-5) | Service Centers BISD staff | Campus Principal Chief Academic Officer Superintendent | 2023 - 2024 School Year | Meeting Notes and Sign-in Staff growth in leadership & instructional areas | | |
| Create and implement lessons to develop student leaders. (K-5) | Guidance Lessons | Campus Principal Campus Counselor All Campus staff | 2023 - 2024 School Year | Increased student leadership opportunities throughout the campus | | |

| Teachers will plan together in order to collaborate and be creative with lesson plans. | Campus Personnel Scheduling | Campus Principals Team Leaders | 2023 - 2024 School Year Teacher Participation | Meeting Notes and Sign-in |
|--|--|--|---|--|
| Establish a grading and reporting system that provides timely and meaningful feedback to students and parents. | Report Cards Progress Reports Parent Contact | Campus Principals Chief Academic Officer Classroom Teachers | 2023 - 2024 School Year Finalized District Grading & Reporting Guidelines | Parent contact logs Student led conferences |
| Vertical and or Horizontal Curriculum development ECTs weekly. | Campus Personnel Campus Principals TEKS Resource System | Team Leaders Campus Principals | August 2023 ECT Meetings on calendars Vertical/Horizontal Curriculum Alignment Plans | Evidence of a plan to drive future curriculum decisions. |

LEADERSHIP

2 Foster a connected, collaborative, and strategic approach to continuous improvement for the district.

Objective 2.1: Establish a strategic and collaborative approach to continuous improvement in all areas of the district's operations and academics.

| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
|--|------------------------------------|--------------------------------------|--|---|--|--|
| Conduct ongoing workshops and meetings with campus leaders and staff to train and update on current leadership best practices. | Multimedia resources | Campus Principal Campus Counselor | 2023 - 2024 School Year Meeting Schedule | Improved leadership strategies among teachers. | | |
| Increase advancement potential by allowing staff to explore a range of job functions and rolls, such as interning between department positions and levels. | Campus Personnel Local Funds | Campus Principal Campus Personnel | 2023 - 2024 School Year Staff Participation | Increase in teachers wanting to hold leadership roles throughout the campus. | | |
| Objective 2.2: Ensure BISD facilities are equipped to effectively support district operations and learning. | | | | | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |

| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success |
|---|----------------------|--|---|--|
| Provide all necessary furniture, technology and supplies to support campus operations and learning. | Campus Budget PTO | Campus Principal Asst. Superintendent | 2023 - 2024 School Year Inventory of classroom furniture and technology | All students and teachers have necessary furniture, technology and supplies |

| Objective 2.3: Maintain superior financial standing and efficient fiscal management. | | | | | | |
|---|--|-----------------------------------|---|---|--|--|
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Ensure that campus budgets are allocated appropriately to meet the needs of staff and students. | Campus Budgets | Campus Principals | 2023 - 2024 School Year Balanced Budgets | All funding is spent appropriately and needs are met. | | |
| Objective 2.4: Promote conn | ectedness between le | eaders and the work of th | ne district. | | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Create presentations to showcase campus successes during spotlights at board meetings. | Campus staff and students | Campus Principals Campus Staff | 2023 - 2024 School Year Spotlighting student work throughout the school. | Successful spotlight at board meeting | | |
| Objective 2.5: Be intentional | in ensuring all work c | of the District supports th | e established vision and goals | 5 | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Ensure that all staff know and understand the vision, goals and policies of the Board | Board Visions, Goals, and Policies | Administration | 2023 - 2024 School Year Vision, Goals, and Policies provided on campus documents and during campus meetings | Clearly communicate the vision, goals, and policies throughout the year to the campus. | | |

CULTURE

3 Create a culture that attracts, develops, and retains exceptional individuals to be part of our district and community.

Objective 3.1: Ensure all staff feel valued and appreciated.

| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success |
|---|----------------------|---|---|-----------------------------------|
| Continue the traditions of campus wide celebrations. (K-5) | Campus Budget PTO | Campus Principal Office Staff PTO | 2023 - 2024 School Year Monthly activities | Attendance of campus personnel |
| Seek and respond to input from staff regarding the ways in which they want to be valued. (K-5) | Digital Surveys | Campus Principals | October 2023 Creation and delivery of digital surveys | Digital survey responses |

| Objective 3.2: Effectively rec | ruit, hire, onboard, tra | in, and retain exceptiona | l individuals to be part of the | BISD team. |
|--|--|--|---|---|
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success |
| Attend job fairs to recruit highly qualified teachers. | ESC6 & ESC4 Universities | Chief Talent Officer Campus Principals | 2023 - 2024 School Year Select opportunities to attend job fairs | Attend job fairs in person or virtually and recruit highly qualified teachers. |
| Continue to establish diverse interview committees and work to hire the "Ideal Team Player" | Campus Interview Team | Campus Principals | 2023 - 2024 School Year Interview process and questioning | Percentage of "WE Family" hired and retained |
| Objective 3.3: Create an orga | anizational structure t | hat effectively supports t | the learning and work of the c | district. |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success |
| Implement efficient processes to receive, consider and respond to staffing needs and requests. | Campus Budget District Personnel | Campus Principals | 2023 - 2024 School Year All campus positions are filled on a constant basis | Positive campus culture |
| Objective 3.4: Foster a cultur | re of collaboration and | d learning. | | 1 |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success |
| Plan regular team meetings with grade levels, paras, PRIDE and various committees. | Campus Data | Campus Principal | 2023 - 2024 School Year Meeting dates set on calendar | Meeting Sign-in sheets |
| Teachers observing teachers to learn and receive feedback | Campus personnel | Campus Personnel | 2023 - 2024 School Year Scheduling discussions during team meetings | Culture of openness and collaboration is created |
| Objective 3.5: Ensure all staf | f feel inspired and sup | ported in pursuit of pers | sonal and professional goals a | nd growth. |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success |
| Encourage selected staff members to participate in BISD Teacher Leader | Chief Talent Officer Campus Personnel | Chief Talent Officer Campus Administration Superintendent | 2023 - 2024 School Year Number of teachers & staff applying for leadership academy | Full cohort of teachers & staff in leadership academy |
| Empower staff to take on leadership roles in various campus activities | Campus Personnel | Campus Principals Campus Personnel | 2023 - 2024 School Year Rate at which staff volunteer for leadership roles | Increase in the number of staff to step into leadership roles. |

Objective 3.6: Establish "The Bellville Way" as a driving movement for unity and development of individual and collective values and character.

| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
|---|---|--|--|--|--|--|
| Teach and model Brahma PRIDE and character education for our students | Campus Personnel PBIS Curriculum "Character Strong" Curriculum | Campus Principal Campus Counselor Classroom Teachers | 2023 - 2024 School Year Students are aware of PRIDE expectations and Character traits | Improved campus culture and student behavior | | |
| Continue to grow student leadership teams | Campus Personnel Students | Campus Principals Campus Personnel | 2023 - 2024 School Year Student interest in improving leadership skills | Improved student leadership skills | | |

COMMUNITY

A Cultivate connections in our schools and our community to ensure all feel safe, valued, and engaged in meaningful ways.

Objective 4.1: Engage district and community stakeholders in meaningful ways.

| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
|---|--------------------------------------|---|--|--|--|--|
| Plan ESL Breakfast (FIESTA) for parents 1 or 2 | Local Funds | ESL Specialist | Each nine week period | Parent attendance | | |
| times a nine weeks period. | | Campus Principals | Parent sign-in sheets | | | |
| Objective 4.2: Positively cont | ribute to our commu | nity. | | | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Be a host site for the annual BISD day of service. | Community/ Parents | Campus Admin | 2023 - 2024 School Year | Increased levels of community/campus involvement | | |
| Utilize the local newspaper, district website, campus marquee and Principal newsletters and social media for communication purposes | All local media outlets | Principal Classroom teachers | 2023 - 2024 School Year Announcements, student recognition, newspaper articles, Principal Newsletters | Better communication between school and community. | | |
| Objective 4.3: Foster support from Bellville ISD Education Foundation and engage Alumni in meaningful ways. | | | | | | |
| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
| Support work and fundraising for BISD Education Foundation and implement a plan of action for positive impact on students and staff. | Education Foundation Community | Campus Admin, Counselors, Ed Foundation | 2023 - 2024 School Year Review at the end of the year with the Education Foundation to see what areas were funded. | Increase in Education Foundation funding of teachers initiatives related to student experiences. | | |

STATE AND FEDERAL REQUIREMENTS

Continuously improve upon district performance on each state assessment and accountability ratings, decrease identified achievement gaps, and ensure exceptional annual progress for each student

| Steps in Action Plan | Resources | Person Responsible | Time Frame & Formative Assessment | Measurement of Success | | |
|---|---|--|--|--|--|--|
| District and All Campuses | | | | | | |
| Vary instructional methods for addressing the needs of student groups not achieving their full potential | Curriculum Resources | Campus Principals | 2023 - 2024 School Year | Improved EOY Benchmark scores | | |
| | MTSS Interventionists | MTSS Interventionists | Progress Monitoring | | | |
| Provide methods for addressing the needs of students for special programs, including: Suicide prevention programs Conflict resolution programs Violence prevention programs Dyslexia treatment programs Dropout reduction programs | Dyslexia Intervention Character Education Bullying and Drug Free promotion Response to Intervention | Campus Principals Campus Counselor Dyslexia Teachers RISE Staff Classroom Teachers | 2023 - 2024 School Year Methods observed throughout the school day | Positive campus climate | | |
| Integrate technology in instructional and administrative programs | Technology Local Funds | Campus Principals Classroom Teachers Director of Technology | 2023 - 2024 School Year Increase in student technology proficiencies | Increased use of technology in the classrooms | | |
| Implement positive behavior interventions and support, including interventions and support that integrate best practices on grief-informed and trauma-informed care | PBIS - Brahma PRIDE RISE Local Funds | Campus Principals Classroom Teachers RISE Staff | 2023 - 2024 School Year Students working towards earning PRIDE tickets to earn prizes | Positive campus climate | | |
| Provide staff development for professional staff | Multimedia Resources | Campus Principals Campus Counselor Chief Academic Officer | 2023 - 2024 School Year Professional Development Schedule | Staff accumulates CPE Hours | | |
| Provide career education to assist students in developing the knowledge, skills, and competencies necessary for a broad range of career opportunities | Community Members Local Funds Guest Presenters | Campus Principal Community Members | 2023 - 2024 School Year Visitor sign-in | Increased student awareness of career opportunities. | | |

| Provide accelerated education opportunities | MTSS | Campus | 2023 - 2024 | Improved EOY |
|--|---|--|--|---|
| for students that are at-risk | | Principal | School Year | assessments |
| | | MTSS Interventionists | Progress Monitoring | |
| Implement a comprehensive school counseling program | Character Strong Curriculum | Campus Principals Classroom Teachers Campus Counselor | 2023 - 2024 School Year SEL strategies observed throughout the campus | Increased student morale |
| Provide information to elementary, junior high, and high school students and parents about the following: Higher education admissions and financial aid opportunities and sources of information The need for students to make informed curriculum choices to be prepared for success beyond high school | College promotion days | Campus Principals Campus Personnel | 2023 - 2024 School Year High percentage of staff participate in college promotion days | Students begin to participate in college promotion days as well. |
| Provide a program to encourage parental involvement at the campus | PTO (Parent Teacher Organization) | PTO Campus Principals | 2023 - 2024 School Year PTO Meetings | Parent involvement in PTO |
| Eler | nentary and Juni | or High Campuses | • | |
| For elementary and junior high campuses, set goals and objectives for the coordinated health program at the campus | Physical Education through PE\ | Campus Principals PE Teachers | 2023 - 2024 School Year Variety of PE activities | Variety of PE activities throughout the school year |